Effectiveness Of Information Use For Strategic Decision Making

DOWNLOAD HERE

1; Foreword; 6 2; Acknowledgements; 7 3; Overview of Contents; 9 4; Table of Contents; 11 5; List of Figures;15 6;List of Tables;16 7;List of Abbreviations XXI;20 8;1 Introduction;21 8.1;1.1 Problem statement;21 8.2;1.2 Research objective and questions;25 8.3;1.3 Research approach;31 8.4;1.4 Outline of this document;35 9;2 Conceptual basis;38 9.1;2.1 Literature review and basic terminology;38 9.1.1;2.1.1 Strategic decision making;38 9.1.1.1;2.1.1.1 Characteristics of strategic decisions;39 9.1.1.2;2.1.1.2 Process view of strategic decision making;40 9.1.2;2.1.2 Individual information behavior;46 9.1.2.1;2.1.2.1 Basic elements of information behavior;46 9.1.2.2;2.1.2.2 Information from an individual level perspective;50 9.1.2.3;2.1.2.3 Information use from an individual level perspective;53 9.1.2.4;2.1.2.4 Facets of information acquisition;54 9.1.2.4.1;2.1.2.4.1 Information sources;54 9.1.2.4.2;2.1.2.4.2 Modes of information acquisition;55 9.1.2.4.3;2.1.2.4.3 Characteristics describing information;56 9.1.2.5;2.1.2.5 Facets of information processing;57 9.1.2.5.1;2.1.2.5.1 Dual information processing;59 9.1.2.5.2;2.1.2.5.2 Cognitive functions: Perception, thought, knowledge learning and retrieval;61 9.2;2.2 Definition of research variables;64 9.2.1;2.2.1 Strategic decision making effectiveness;65 9.2.2;2.2.2 Strategic decision making process dimensions;67 9.2.2.1;2.2.2.1 Information use;67 9.2.2.2;2.2.2.2 Political behavior;70 9.2.3;2.2.3 Contextual factors;71 9.2.3.1;2.2.3.1 Perceived environmental uncertainty From a contingency perpective, organizations are influenced by their environments.;71 9.2.3.2;2.2.3.2 Cognitive style Individual differences in human cognition have been researched in many domains of organizational cogniti;72 9.3;2.3 Summary;77 9.3.1.1;Overall this chapter can be summarized as follows. First of all, strategic decisions are defined as;77 9.3.1.2;among alternative courses of actions. They are important in the sense, that they require substantial investment of resources, im;77 9.3.1.3;58 Conceptual basis;78 9.3.1.4;processes start with diagnosing a problem once it is recognized and end with the final choice among alternatives. In between act;78 9.3.1.5;terms of knowledge and information processing and the resulting need to acquire and process information for SDM. Secondly, polit;78 9.3.2;behaviors;78 9.3.2.1;and the;78 9.3.3;cognitive;78 9.3.3.1;information

processing activities of the individual decision maker. As such information is distinguishable from data or messages;78 9.3.3.2;Summary 59 Then, information use;79 9.3.3.3;information in addressing strategic decisions. This definition differs from organizational level definitions, because the latter;79 9.3.3.4;The dependent variables are strategic decision quality and organizational performance, which are both measures of strategic deci;79 9.3.3.5;One group of independent variables is defined as;79 9.3.3.6; amount and scope of information use from personal and impersonal as well as internal and external information sources. These var;79 9.3.3.7; Another independent variable is political behavior;79 9.3.3.8; behaviors in pursuit of their personal interests during SDM. This variable captures the social context of SDM and has widely bee;79 9.3.3.9;The first contextual factor is defined as perceived environmental uncertainty comprised of environmental complexity and dynamism;79 9.3.3.10;The second contextual factor is defined as cognitive style from a dual-processing perspective on human cognitive processes. More;79 9.3.3.11;60 Conceptual basis These variables appear suitable for answering the research questions and result in the conceptual basis as d;80 9.3.3.12; Alternative theoretical perspectives and theories 61;81 10;3 Selection of a theoretical framework;81 10.1;3.1 Alternative theoretical perspectives and theories;81 10.1.1;3.1.1 Economic perspective and theories;81 10.1.2;3.1.2 Behavioral perspective and EAN/ISBN: 9783834968494 Publisher(s): Gabler Discussed keywords: Entscheidung (Wirtschaft), Informationsmanagement, Strategisches Management Format: ePub/PDF Author(s): Gnswein, Wolfgang

DOWNLOAD HERE

Similar manuals:

Strategisches Management Komplexer Systeme: Ideen, Methoden Und Grenzen - Johannes Treu

Management In International TĤtigen Unternehmen, Mit Schwerpunkt Strategisches Management Tim Ebel